

ANNUAL REPORT 2010

NAVPARTNERS, A NON-PROFIT ORGANIZATION



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Cover picture: Open Space forum in Mölndal, October 2010

Graphic design: k.art, k.art@karinbaljeu.se

Photo: Sven foto, www.svenfoto.se (Kenya & Uganda, January 2011)

ADMINISTRATION REPORT

INFORMATION ON OPERATIONS

NavPartners is a nonprofit organization that:

– *aims at creating and channeling resources to accomplish sustainable change among the poor and vulnerable in Africa.*

by:

- in co-operation with local partner organizations, supporting start-up and development of new businesses and therefore creating new job opportunities and growth in the community
- in co-operation with local partner organizations, educating the poor and victims of HIV and AIDS and alleviating the medical and social effects of the disease.
- working together towards increasing capacity of local organizations to manage their undertakings.

NavPartners is part of an international network in collaboration with The Navigators. This network is available in 27 countries in Africa and in 110 countries worldwide. NavPartners now has partnerships in Kenya, Uganda, Ivory Coast and Burkina Faso. The main focus is to help community development in Africa by mobilizing and strengthening entrepreneurship. This is achieved through the development of systems for entrepreneurial training, business advice and mentoring. The target audience is mainly young people (men and women under 35, which represent approximately 75 % of the population). We are also involved in efforts to combat HIV and AIDS and in a holistic response to lifting people out of poverty.

In the past year, the focus has remained on active organizational learning for relevance and sustainability and for expanding the strategic focus of NavPartners role from being a financier of development to becoming a facilitator of development. This means that we seek to build our partner organizations to mobilize and coordinate local resources and initiatives to gain greater impact and cost effectiveness.

RESULTS OF OUR WORK IN 2010

ENTREPRENEURIAL EDUCATION IN KENYA

Nine entrepreneurial training programs have been implemented in the cities of Nairobi, Machakos, Mombasa, Kisumu and Eldoret where 280 people participated, nearly half were women. This has resulted in the start-up of 31 new businesses. Another 89 existing companies have been expanded during the year. This has given rise to 329 jobs and 987 individuals have been affected by these educational programs. During the year, the focus has been on broadening funding of the programs, so that the dependence on NavPartners will be reduced prior to phasing out of their support for running the programs. Phase-out will occur in 2011.

As a result of this focus, local financing through churches, organizations and individuals and through collaborations with other international donors have been initiated. Further work has been done for the systemization of mentorship and group support after the programs, which is important to entrepreneurs and their businesses to become successful in the long run. In addition, efforts to involve and organize alumni (those who have previously participated in the programs) have developed well. All these efforts have helped to create a good basis for sustainability and continuing expansion of the work.

ENTREPRENEURIAL EDUCATION IN THE IVORY COAST

Four training programs were held in three different parts of Abidjan and in the administrative capital Yamoussoukro. A total of 210 persons participated in the courses of which 54 % were women. This has resulted in 33 start-ups and the further development of 22 businesses during the year. The strategy of expanding to locations outside of the Abidjan region continued. A training program was held in Yamoussoukro, which turned out well. Young people from the target group have continued to engage actively in working with planning, coordination, communication and logistics. However, at the end of the year the security situation in the country worsened after the presidential election in November, creating uncertainty about the expansion of the work during 2011. The security situation could mean that supplemental efforts might be needed.



RESULTS OF OUR WORK IN 2010

Representatives from Navigators in Burkina Faso and Congo-Brazzaville have visited these educational programs held in the Ivory Coast. The result has been that these representatives have been inspired to carry on with ongoing local initiatives as well as to create new, similar local initiatives in their home countries.

HIV AND AIDS PROJECT AT MASENO UNIVERSITY IN WESTERN KENYA

NavPartners ended financing of the operation “I Choose Life” at Maseno University which began in 2005. During the year, 101 peer educators were trained and 24 clubs (Behavior Change Communication Group) with 200 members were initiated or kept running. Through these and other efforts that were implemented, the students at the university were made aware of HIV and AIDS Organizations. Efforts were made to reduce the stigma surrounding the disease and outlined the importance of making responsible and informed choices both regarding sexuality, relationships and other important areas of life. A large number, about 900, have been mobilized to the VCT (Voluntary Counseling and Testing) to test themselves. Students have also conducted campaigns elsewhere in the region. The action continued to take important steps to create sustainability. We estimate that there are good prospects for the work to continue in the future. Ownership for the continued process is in place at the university, with students and alumni associations.

HIV AND AIDS PILOT PROJECT IN HIGH SCHOOLS IN KENYA

A 2009-10 pilot initiative for Kenya’s high school students has been a success. Avoiding HIV and AIDS by making conscious and responsible choices was the theme. More than 120 adolescents in two schools in Nairobi were recruited and trained as peer educators in matters of accountability regarding sexuality, relationships and choices in life, so-called life skills. These peer educators reached out with their message to about 2 000 students. The pilot operation conducted a study of four secondary schools in Nairobi, and actual involvement occurred in two of these schools. The target group is strategically important to work with from a holistic perspective on children and young people making their way into adult life. The efforts have been



RESULTS OF OUR WORK IN 2010

invaluable and have attracted the attention of schools, agencies and media and have led to a mandate for the partner organization I Choose Life to continue to work with the target groups in the schools. The effort will transform during 2011 to an effort whose actions will affect schools across the whole Nairobi region, they also have parallel operations in another region with another financier. The effort has given I Choose Life and NavPartners important insights for future development.

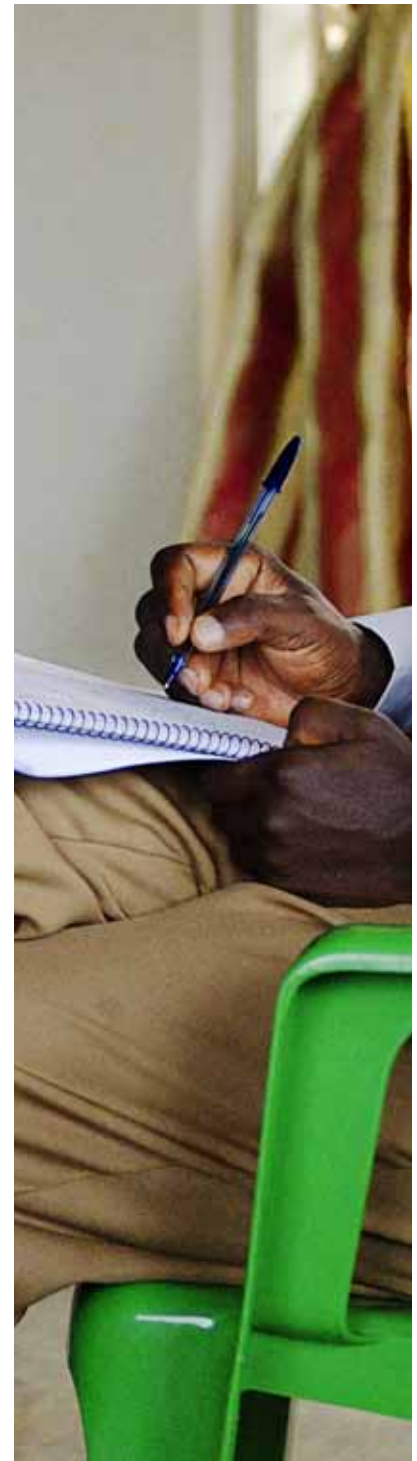
HIV AND AIDS PROJECT IN UGANDA

NavPartners' collaboration with the Centre for Evangelism in the Busoga region with the HIV and AIDS project has been ongoing since 2005. The focus has been to create awareness of HIV and AIDS and counter the effects of the pandemic by, among other things, linking those in need to care resources and by reducing poverty, through the improvement of agriculture for better returns and security in food supply and to develop small income generating economic activities. In 2010, 13 Community Based Organizations (CBOs) were formed which will take over responsibility and initiative in local development. Work in three new centers was also started with the encouragement of local organization and initiative. This will continue further during 2011 in two additional new centers.

In December, an initiative was begun with Scandinavian Children's Mission in Malmö. One thousand goats will be donated to the poor families in a particular region, thus enabling a start of income generating activities. The bulk of this project will occur in 2011.

FINANCIAL INSTRUMENTS

The organization has no policies for investments in shares, etc. The sole investments we had was a smaller gift in a unit trust and some shares in the company Nibe. All have been sold during the year. The organization has no real estate.

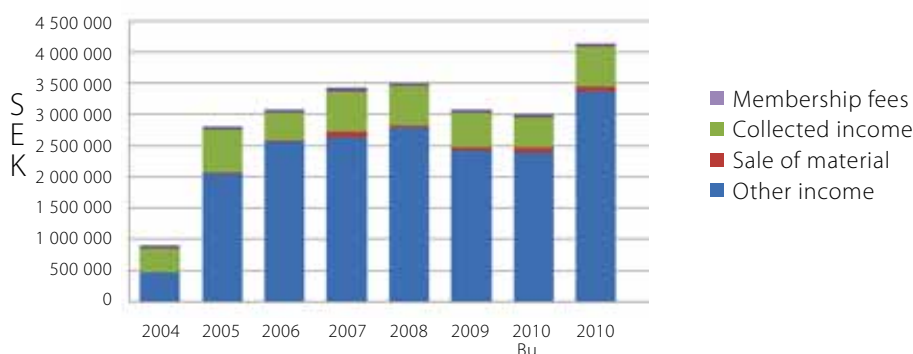


RESULTS AND BALANCE

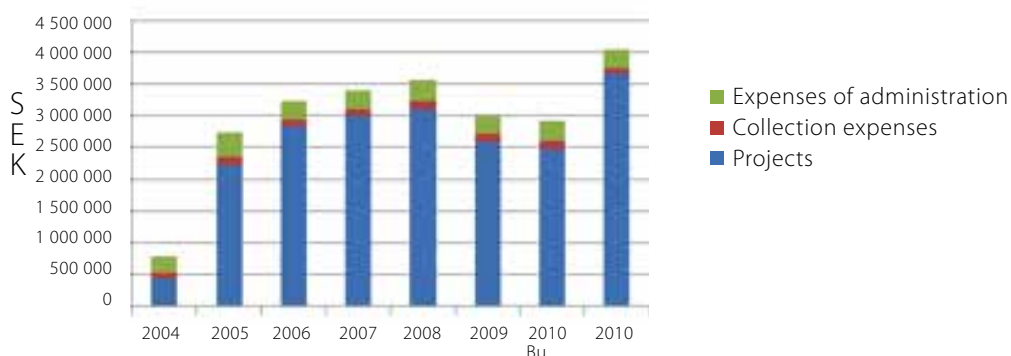
Net income increased 35 % over the previous year mainly due to the fact that collection of funds increased by 32 % and that funds from Sida have increased by 22 %. Other revenue included a new entry in the form of a group tour to Kenya that produced a slight surplus. Expenses also increased by 41 %, while those relating to fundraising and administration were largely unchanged. Profit for the year shows a surplus of 57,000 Swedish crowns, which increased liquidity.

Gifts from individuals to projects rose by 38 % compared to the previous year. Gifts and contributions from organizations and companies rose by as much as 78 %. The membership fees remain unchanged. During the year all the securities were sold, and this resulted in a loss on the books of 29 thousand tkr. Because of the sharp increase in fund collection, there was a change in the ratio between Sida funds and our own collected funds. The ratio changed from 74/26 to 67/33 - which therefore means that during 2010, 67 % of our funding came from Sida funds and 33 % came from our own collected funds.

SOURCES OF INCOME 2004–2010



EXPENSES 2004–2010



The year's administrative and collection costs were kept at much the same level despite increased project volume. There was even an improvement in the ratios, so that collection costs were 3 % (4 %) and administrative expenses of 7 % (9 %) of total costs. Figures in parentheses refer to the previous year. The low expense levels are due to fact that the association enjoys a significant amount of voluntary work.

ESSENTIAL EVENTS DURING THE YEAR

During the year we participated in a youth initiative by appearing at the Frizon youth festival outside Örebro in August for four days. We had a booth where four young people with great courage informed about NavPartners' work in Africa. The young people were also invited to participate in the business competition, AfVenture - Business Cup for Africa. First prize in the contest was a trip to Kenya and participation in entrepreneurial education there. Through this effort, we found that we were able to engage young people in a new way in our association. We now want to build on this.

During two days at the end of October, members of NavPartners and other stakeholders were invited to participate in an open forum that addressed the question "What is needed at home to ensure a high quality contribution in Africa?" 50 people participated, including ten people from five of our partner organizations in Africa. Much creativity and commitment came about as a result. Several working groups have been formed which are willing to participate and take responsibility for the organization's future development.

KEY EXTERNAL FACTORS AFFECTING US

Our partnerships in Africa are dependent on certain political and security stability. We have since 2006 cooperated with the Fonds Pour les Micro-Projects in Côte-d'Ivoire despite the fact that the security situation there has been fairly uncertain, but stable enough to implement the projects. The change came during November-December 2010 when the second round of the presidential election was held in the country. According to the internationally recognized election results Alassane Ouattara won, but incumbent President Laurent Gbagbo has refused to relinquish power. This has led to serious clashes in the country, which will affect operational implementation in 2011. These events did not affect operations in 2010.



THE BOARD'S WORK ON FUTURE ISSUES

The Board would like to pursue work that is long term with lasting results. Therefore it is important that our organization be able to change and develop in order to function well in a changing environment, and that the organization meets the new requirements of such a new environment. For several years, the Board has been working with the question about how NavPartners should be managed. The current Operational Manager needs to cut down on his administrative commitment and focus on external communication and marketing.

The Board continues, therefore, to investigate how a possible collaboration /interaction could be designed where the association's focus and brand is preserved and developed, while all or part of the administration could lie within another organization. Such a change in the NavPartners organization would allow Operational Manager Per-Olof Edström to devote his time to providing information about the association and activities and recruit more financial assistance from companies, organizations and individual donors.

During the past year, the Board continued holding talks with a potential partner with the aim of building deeper cooperation with another organization if possible or, alternatively move toward a merger.

2010

2011

2012

2013

MEMBERS

Membership for 2010 was 203 persons, an increase of seven members from last year.

The voluntary efforts of members, as in previous years, have been highly significant to the association. As an example it should be mentioned that Torbjörn Hult during the year has continued to give support to the office in order to maintain the computers so they function well.

For two weeks in October, 16 members had a memorable visit in Kenya. We had touching experiences with our encounters with people we met through our partner organizations. The animals and nature also contributed to our bright memories. All the members came back with a better understanding of our work and an increased commitment to contribute to the needs of Africa.

What do our faithful members get in return for being members?

- The opportunity that through our association they can be part of changing the world into a better place to live
- Regular information about the work through newsletters sent out every two months
- Invitation to the annual meeting, information sessions and trips to Africa

MANAGEMENT STAFF

MANAGEMENT

Members of the Board during the financial period were:

Rinus Baljeu (Chairman), Barbro Andreasson,
Per-Olof Edström (Operational Manager)
Knut Ekdahl (Treasurer)
Ragnar Smittberg och Karin Woxlin

Substitutes: Ann Brodén (Secretary) och Krister Jallén

The Board held seven recorded meetings during the fiscal period of which one was a board meeting following election.

The management team consisting of Knut Ekdahl, Nisse Lindh, Per-Olof Edström has had four separate meetings. Rinus Baljeu has participated in these meetings.

No fees or other compensation was paid to board members.

The Nomination Committee consisted of Per-Olof Lindqvist, Tord Dahlén and Jörgen Lindh.

The auditor was Johan Gabre and the deputy auditor was Ingemar Cederlund.

STAFF

- Operational Manager: Per-Olof Edstrom has been employed at 80 % during the year.
- Administrative Assistant: Lena Edströms position during the year has been at 15 %.
- Project Coordinator: Nisse Lind's position has been at 70 % this year. He has been working to develop and coordinate partnerships and projects.

PARTNER ORGANIZATIONS INFORMATION

PARTNER ORGANIZATIONS

Our core activity is our international development co-operation with our African partners. These are:

- The Navigators-Kenya Economic Projects Trust Fund, EPTF. We support them in entrepreneurial education projects in five cities in Kenya.
- I Choose Life Africa. We support them in HIV and AIDS projects at Maseno University in western Kenya and in HIV and AIDS pilot projects in schools in Kenya.
- Centre for Evangelism (The Navigators-Uganda Rural Ministry). We support them in HIV and AIDS projects in rural areas in southeastern Uganda.
- Fonds Pour Les Micro-Projets in the Ivory Coast. We support them in entrepreneurial education projects in two places in Abidjan and have started three new locations around the country.
- The Navigators-Africa. We cooperate with them in development projects in African countries.

In addition to these partners in Africa, we cooperate with Erikshjälpen in two of the above projects in Kenya and Uganda and the Scandinavian Children's Mission in a new project in Uganda. We also have regular exchanges of information regarding our efforts with Africa Partners, part of The Navigators in the U.S.A.

INFORMATION

Our webmaster Karin Baljeu has helped us keep our website updated (www.navpartners.se). We have improved it a bit more this year with Karin's help, and intend to continue.

THE NAVIGATORS-KENYA
ECONOMIC PROJECTS
TRUST FUND
EPTF

I CHOOSE LIFE-AFRICA

CENTRE FOR EVANGELISM
(THE NAVIGATORS-UGANDA
RURAL MINISTRY)

FONDS POUR LES
MICRO-PROJETS

THE NAVIGATORS-AFRICA

CONTINUING DEVELOPMENT

In 2011 we will continue to develop our partnerships with current partner organizations in the following projects:

ENTREPRENEURIAL EDUCATION, KENYA

NavPartners in 2011 will end the Sida financed Project with the Economic Projects Trust Fund (EPTF) in which, for ten years, we have helped to develop and expand entrepreneurial education with the Youth Enterprise Development Programme, (YEDP). NavPartners will continue its partnership with EPTF by, among other things, helping to strengthen the organization in its interaction with other participants in order to develop entrepreneurship in Kenya on a broad front. Learning and sustainability will continue to be areas of focus.

ENTREPRENEURIAL EDUCATION, IVORY COAST

Because of the uncertain political and security situation in the Ivory Coast, the planned ongoing operation is being delayed until the situation has stabilized. During 2011, it may be timely to make efforts to promote peace and reconciliation in the area where Fond Pour Les Micro-Projets up until now has run their entrepreneurial training. The planned operation will continue into 2012, if possible. Then entrepreneurial education will be initiated in another village, far away from the current center. In these new locations, development teams will be responsible for the recruitment of students and trainers, logistics, mentoring and follow-up. This type of team will also be strengthened in the locations where the training has been conducted so far. By this way of organizing, it will be possible to build up locally established and funded capabilities.

PREVENTION OF HIV AND AIDS IN HIGH SCHOOLS IN KENYA

During 2011, an initiative is being undertaken in which we continue to cooperate with I Choose Life-Africa in about 45 secondary schools in Nairobi Region in Kenya. This is done as a continuation of the pilot project 2009-10. The initiative aims to influence the social, poverty and rights issues underlying exposure of high school students to high risk sexual behavior. The operation also aims at increasing the capacity of teachers in secondary schools in Nairobi to train students in Sexual and Reproductive Health and Rights (SRHR) and life skills



CONTINUING DEVELOPMENT

in their schools and improve access to SRHR services and information in schools. As part of the development of a holistic response and for increased learning, a pilot effort will be implemented in two slum areas. Here, training in SRHR will be complemented by training in entrepreneurship for students, their parents / guardians and teachers. Entrepreneurship education is in collaboration with EPTE. We see a very strong need to work even more with young people under 18, a group which represents half the African population. Because unemployment and poverty is very high among young people, the issue of self sufficiency- the route to work and business – will be integrated so that they can work with SRHR on a long-term basis and in a relevant way.

INCREASED CAPACITY TO COMBAT HIV AND AIDS AND MITIGATE ITS IMPACT IN RURAL AREAS OF SOUTH-EAST UGANDA

During 2011, a strategy for future work in the Busoga region in eastern Uganda will be developed. Previously, the strategy focused on fighting HIV and AIDS and mitigating its effects. This will be replaced by a clear focus on community development and entrepreneurship. This is the fruit of much work throughout 2009-2010, strengthening local capacity for organizing and learning in the villages, and at the same time having the issue of entrepreneurship and income generation as a structural component.

DEVELOPMENTS IN OTHER PARTS OF AFRICA

In addition to the above projects we have an ongoing dialogue with The Navigators in Africa on how to best interact with them and other participants in order to support good development initiatives that are sprouting from within The Navigators and to meet the needs identified through them. Currently we do not see any economic possibility to start extensive collaborations with new partners in new countries in the next few years. We are in talks with The Navigators on how to best support development in a strategic way. A consistent emphasis in our development strategy is to target our support to enable and facilitate new initiatives and systematic learning rather



CONTINUING DEVELOPMENT

than to finance comprehensive implementation of individual programs. We look at this as a way to create sustainable capacity.

There is great interest in having entrepreneurship training in several countries where The Navigators operate. One example is the new initiative in Burkina Faso in West Africa. In 2011 we will support this initiative both financially and with consultative assistance to build sustainable local capacity to engage in entrepreneurial education and mentoring. We will also explore how we can support similar initiatives such as in the Congo-Brazzaville, and Malawi. This support may take place in collaboration with other organizations.



FINANCIAL
REPORTING

INCOME STATEMENT 2010

	2010 Actual	2009 Actual	2008 Actual
INCOME OF OPERATIONS	Not 2		
Membership fees	47 990	45 425	42 875
Income from collections	653 609	551 506	638 424
Sales of products	36 410	54 715	28 669
Other income	3 404 686	2 422 796	2 799 702
TOTAL INCOME	4 142 695	3 074 442	3 509 670
EXPENSES OF OPERATIONS	Not 3		
Expenses related to the purpose	3 650 317	2 593 739	3 099 016
Collection expenses	104 395	121 492	132 833
Expenses for administration	283 114	272 528	335 926
TOTAL EXPENSES	4 037 826	2 987 759	3 567 775
Result from operations	104 869	86 683	-58 105
Result from financial investments			
Result from securities and receivables as fixed assets	-28 761		
Other interest income and other p/l - items	1 898	652	30 553
Interest expenses and other p/l-items			
Management expenses			
Total result from financial investments	-26 863	652	30 553
Result after financial items	78 006	87 335	-27 552
Taxes			
Total result	78 006	87 335	-27 552
Change of received not transferred funds from Sida	-20 351		
Collected gifts			
Other contributions and income			-26 060
Result after corrections	57 655	87 335	-53 612

FINANCIAL
REPORTING

BALANCE SHEET 2010-12-31

		2010-12-31	2009-12-31	2008-12-31
ASSETS				
Fixed Assets				
Equipment	Not 4	8 266	7 428	11 243
Financial Assets				
Long term securities	Not 5		27 440	27 232
Total Fixed Assets		8 266	34 868	38 475
Current Assets				
Inventories				
Merchandise		8 821	0	770
Short term receivables				
Current Assets for special purposes		8 801	151	63 580
Cash and Bank		476 678	226 140	170 218
Total Current Assets		494 300	226 291	234 568
TOTAL ASSETS		502 566	261 159	273 043
LIABILITIES AND EQUITY				
Equity				
Funds for projects		157 390	26 796	105 734
Carry forward capital	Not 6	282 554	213 136	125 801
Short term debts				
Accounts payable				
Tax debts		22 346	17 782	20 535
Other liabilities		40 275	3 445	20 973
Total liabilities		62 621	21 227	41 508
TOTAL LIABILITIES AND EQUITY		502 566	261 159	273 043
Provided securities		Inga	Inga	Inga

FOR THE FUTURE

ENTREPRENEURIAL EDUCATION

We will continue to focus on moving the strategic focus from being a financier of development to becoming a facilitator of development. This means that we seek to strengthen our partner organizations to work together with other stakeholders to develop entrepreneurship across the board. Learning and sustainability will continue to be in focus.

YOUTH FOCUS

We see a very strong need to work even more with young people under 18 who make up half of the African population. Our work in high schools will mobilize teachers and students in 45 schools in the Nairobi Region to work on social, poverty and civil rights questions.

NEW INITIATIVES

Our HIV and AIDS project in Uganda's countryside have progressively begun to place more emphasis on community development and entrepreneurship. The people are growing in ability to protect themselves against HIV and AIDS through knowledge and increased resources to take care of themselves.

New initiatives in entrepreneurship training already exist in Burkina Faso and Congo Brazzaville, which we want to continue to encourage and support. Additional countries demand our attention.

THE ASSOCIATION'S FUTURE

The board has conducted talks during the last two years with potential partners with an aim in the long run to build deeper collaboration with another organization, or alternatively, to reach a merger. We hope these talks will lead to results in the current year.



SIGNATURES

MÖLNDAL 2011-04-12



Rinus Baljeu
Ordförande



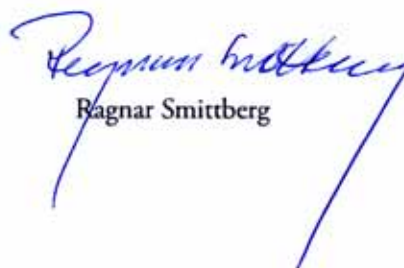
Per-Olof Edström
Verksamhetsledare



Barbro Andreasson



Knut Ekdahl



Ragnar Smittberg



Karin Woxlin

Revisionsberättelse har avgivits 2011-04-14



Johan Gabre, godkänd revisor

AUDITOR'S
REPORTFöretagsrevision
Sjuhärad AB

Audit report

To the annual general meeting of the members of NavPartners, a non-profit organisation

Organisational identity number 852000-8924

I have audited the annual accounts, the accounting records and the administration of the Board of Directors of NavPartners AB for the year 2010. These accounts and the administration of the organization and the application of the Annual Accounts Act when preparing the annual accounts are the responsibility of the Board of Directors. My responsibility is to express an opinion on the annual accounts and the administration based on my audit.

I conducted the audit in accordance with generally accepted auditing standards in Sweden. Those standards require that I plan and perform the audit to obtain reasonable assurance that the annual accounts are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the accounts. An audit also includes assessing the accounting principles used and their application by the board of directors and significant estimates made by the Board of Directors when preparing the annual accounts as well as evaluating the overall presentation of information in the annual accounts. As a basis for my opinion concerning discharge from liability, I examined significant decisions, actions taken and circumstances of the organisation in order to be able to determine the liability, if any, to the organisation of any board member. I also examined whether any board member has, in any other way, acted in contravention of the Association Act, the Annual Accounts Act or the Articles of the Association. I believe that my audit provides a reasonable basis for my opinion set out below.

The annual accounts have been prepared in accordance with the Annual Accounts Act and give a true and fair view of the organization's financial position and results of operations in accordance with generally accepted accounting principles in Sweden. The statutory administration report is consistent with the other parts of the annual accounts.

I recommend to the annual general meeting of members that the income statement and balance sheets be adopted, that the profit be dealt with in accordance with the proposal in the statutory administration report and that the members of the Board of Directors be discharged from liability for the financial year.

Borås April 20, 2011

Johan Gabre
Approved Public Accountant

WE SUPPORT NAVPARTNERS

ORGANIZATIONS

- BIFROSTKYRKAN** Lantbruksgatan 2, 431 47 Mölndal
- ERIKSHJÄLPEN** Box 1, Bergmossevägen 5, Holsbybrunn
- KYRKORNAS SECONDHANDBUTIK I TÄBY** Kometvägen 63, 183 48 Täby
- PINGSTKYRKANS BISTÅNDCENTER** Ågatan 10, 431 35 Mölndal
- SIDA** Vallhallavägen 199, 105 25 Stockholm
- SKANDINAVISKA BARNMISSIONEN** Strömgatan 14, 212 25 Malmö
- SKÖVDE BAPTISTFÖRSAMLING** Badhusgatan 27, 541 31 Skövde
- SVENSKA MISSIONSRÅDET** 172 99 Sundbyberg

COMPANIES

- ADVOKATFIRMAN WOXLIN** Kristinehöjdsgratan 10, 412 82 Göteborg
- GRAFISK KONSULT AB** Box 7, 433 22 Partille
- HOTEL ROYAL** Drottninggatan 67, 411 07 Göteborg
- LDP ENGINEERING AB** Anbudsvägen 5, 187 50 Täby
- MARK & LANDSKAP** Sturegatan 31, 503 42 Borås
- NILCON ENGINEERING AB** Bangårdsvägen 25, 428 34 Källered
- NILTON AB** Älgvägen 1, 428 34 Källered
- SAMKO** Mjölnesjögatan 155, 424 50 Angered
- STENUNGA INTERNATIONAL AB** Hulegården 2, 524 92 Stenunga
- TOTALINSTALLATION I GBG AB** Nämndemansgatan 3, 431 33 Mölndal

More information: www.navpartners.se

NavPartners
Skrittgatan 6D
431 32 MÖLNDAL
SWEDEN

Telephone: 031-27 70 14

www.navpartners.se
info@navpartners.se

PLUSGIRO 90 01 28-0
BANKGIRO 900-1280